PAC SUBCOMMITTEE MEMBERS:

1. Nicole Morgan Agard, Co-chair
2. Bonnie Blake
3. Peter Campbell
4. Cathy Davey
5. Debra Stark, Co-Chair
6. Donna Flynn
7. Tae Kwak
8. Leah Lindstrom
9. Carolyn Merkel
10. Debra Perry
11. Eddie Saiff
12. Dolly Sacristan

**Co-chairs are responsible for:**
- Recording the subcommittee’s membership/meetings
- Advancing the subcommittee’s work outside of PAC meetings
- Bringing forth implementation plans

**Recommendation 4:** Mentorship for new members of representative bodies, with emphasis placed on effective representation within the context of that group.

**Recommendation 6:** All Stakeholder groups should be encouraged to designate a liaison to advise/report on matters pertaining to College-wide accreditation by the Middle States Commission on Higher Education.

**Recommendation 7:** Conduct regular joint meetings between Stakeholder leadership.

**Recommendation 9:** The College-at-large should actively support any effort by the Staff to establish a mechanism for representation in College governance.

**Recommendation 10:** Annual meeting of Stakeholder group leadership to engage candidly on shared governance events/issues from the preceding year and suggest changes that may improve shared governance moving forward.

**Resources:**

PAC Membership and Meeting Materials: [www.ramapo.edu/president/pac](http://www.ramapo.edu/president/pac)

Shared Governance Task Force Report: [https://web.ramapo.edu/shared-governance/](https://web.ramapo.edu/shared-governance/)