

SECTION VII:

**ADMINISTRATIVE
OPERATIONS**

2010 INSTITUTIONAL PROFILE

STATEMENT OF REVENUES, EXPENSES AND CHANGES IN NET ASSETS^[1]

YEAR ENDED JUNE 30, 2006 THROUGH JUNE 30, 2010

(dollars in thousands)

Revenues	\$	\$	\$	\$	\$	% Change	% Change
Operating revenues:	6/30/2006	6/30/2007	6/30/2008 ^[3]	6/30/2009	6/30/2010	FY06 to FY10	FY09 to FY10
Student tuition and fees, net	32,342	35,735	40,081	43,883	47,891	48.1%	9.1%
Federal grants and contracts	3,834	4,388	4,602	5,056	8,356	117.9%	65.3%
State and local grants/contracts	5,013	5,277	7,274	7,652	7,756	54.7%	1.4%
Auxiliary enterprises	24,858	27,750	30,829	34,785	35,588	43.2%	2.3%
Contributions	--	--	5,687	999	1,640	N/A	64.2%
Other	42	619	2,520	4,396	2,243	5240.5%	-49.0%
Total operating revenues	66,089	73,769	90,993	96,771	103,474	56.6%	6.9%
Expenses							
Operating expenses:							
Instruction	28,675	32,123	36,654	38,608	39,952	39.3%	3.5%
Research and Public Service	--	--	67	59	215	N/A	N/A
Academic support	5,364	5,620	5,564	5,525	5,840	8.9%	5.7%
Student services	9,496	9,825	10,219	10,984	10,392	9.4%	-5.4%
Institutional support	15,260	15,670	16,592	17,090	16,001	4.9%	-6.4%
Student financial aid/scholarships	600	697	1,061	1,160	717	19.5%	-38.2%
Operations and maint.of plant	11,048	11,730	12,987	14,252	14,231	28.8%	-0.1%
Fundraising	--	--	314	403	541	N/A	34.2%
Depreciation	8,879	9,564	11,335	11,052	10,601	19.4%	-4.1%
Auxiliary	14,475	15,355	17,025	18,502	18,597	28.5%	0.5%
Total operating expenses	93,797	100,584	111,818	117,635	117,087	24.8%	-0.5%
Operating loss	(27,708)	(26,815)	(20,825)	(20,864)	(13,613)	-50.9%	-34.8%
Nonoperating revenue (expense):							
State of NJ appropriations	33,688	33,202	34,836	34,869	32,935	-2.2%	-5.5%
Investment income	2,891	2,746	1,482	(482)	636	-78.0%	-232.0%
Interest/asset related debt	(9,658)	(8,555)	(8,466)	(11,010)	(10,345)	7.1%	-6.0%
Other nonoperating revenue	1,111	410	2,373	--	7	N/A	N/A
Net nonoperating revenue	28,032	27,803	30,225	23,377	24,176	-13.8%	3.4%
Decrease/increase in net assets	324	988	9,600	2,513	10,570	3162.3%	320.6%
Net assets - begin.of year	57,381	57,705	69,148	78,748	81,261	41.6%	3.2%
Net assets - end of year	57,705	58,693	78,748	81,261	91,831	59.1%	13.0%

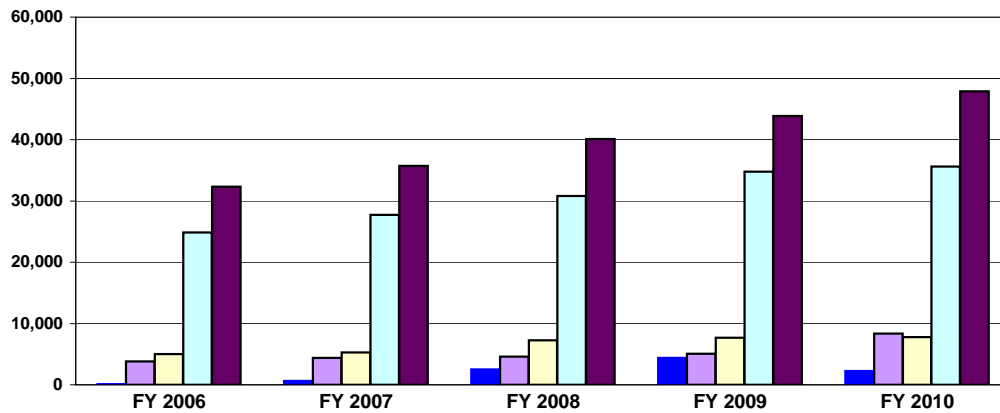
[1] Effective for the year beginning July 1, 2001, the College adopted Governmental Accounting Standards Board Statement (GASB) No. 35, Basic Financial Statements and Management's Discussion and Analysis for Public Colleges and Universities.

[2] Restated due to reclassification of Revenue and Expense from Auxiliary to Education & General.

[3] For the first time, as of FY08, amounts reflect the combined financial statement of Revenue and Expense for Ramapo College and the component unit Ramapo College Foundation. This accounts for new items within revenue and expense categories.

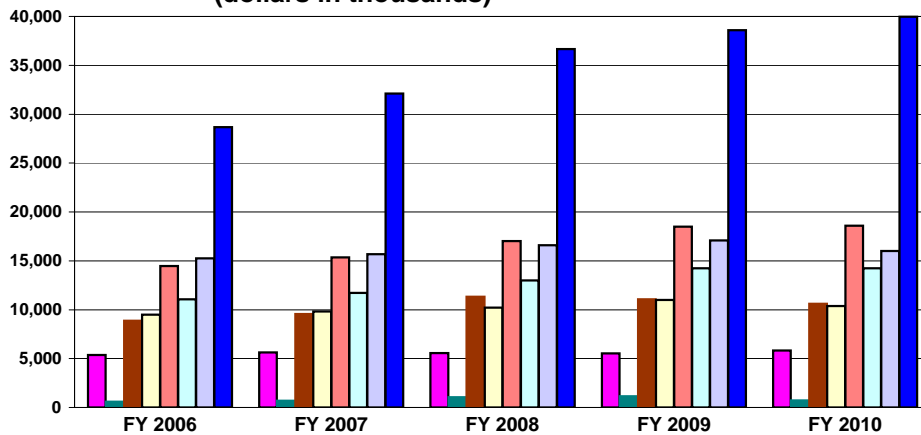
Source: Ramapo College of New Jersey Financial Statements, June 30, 2006, 2007, 2008, 2009, 2010

Statement of Revenues (dollars in thousands)



Other	42	619	2,520	4,396	2,243
Federal Grnt/Cntrct	3,834	4,388	4,602	5,056	8,356
State Grnt/Cntrct	5,013	5,277	7,274	7,652	7,756
Auxiliary	24,858	27,750	30,829	34,785	35,588
Tuition/Fees	32,342	35,735	40,081	43,883	47,891

Statement of Expenditures (dollars in thousands)



Academic Support	5,364	5,620	5,564	5,525	5,840
Financial Aid/Scholarships	600	697	1,061	1,160	717
Depreciation	8,879	9,564	11,335	11,052	10,601
Student Services	9,496	9,825	10,219	10,984	10,392
Auxiliary	14,475	15,355	17,025	18,502	18,597
Oper/Maint. of Plant	11,048	11,730	12,987	14,252	14,231
Institutional Support	15,260	15,670	16,592	17,090	16,001
Instruction	28,675	32,123	36,654	38,608	39,952

TUITION AND FEES^[1]

UNDERGRADUATE

Resident	Academic Year	Academic Year	Academic Year	Academic Year	Academic Year	Percent Change	Percent Change
	2006-2007	2007-2008	2008-2009	2009-2010	2010-2011		
	\$	\$	\$	\$	\$	06/07 to 10/11	09/10 to 10/11
Annual (full-time) ^[2]							
Tuition	\$6,579.20	\$6,904.00	\$7,459.20	\$7,683.20	\$7,804.80	18.63%	1.58%
Student Activity Fee	\$686.40	\$721.60	\$800.00	\$824.00	\$824.00	20.05%	0.00%
Student Center Fee	\$468.80	\$468.80	\$468.80	\$468.80	\$468.80	0.00%	0.00%
General Service Fee	\$888.00	\$907.20	\$988.80	\$1,024.00	\$1,024.00	15.32%	0.00%
Experiential Learning Fee ^[3]	\$96.00	\$96.00	\$104.00	\$107.20	\$107.20	11.67%	0.00%
Media & Technology Fee ^[4]	\$640.00	\$691.20	\$752.00	\$782.40	\$782.40	22.25%	0.00%
Facilities Fee	\$137.60	\$176.00	\$192.00	\$198.40	\$198.40	44.19%	0.00%
Capital Improvement Fee ^[5]	--	--	--	\$328.00	\$664.00	N/A	102.44%
Total:	\$9,496.00	\$9,964.80	\$10,764.80	\$11,416.00	\$11,873.60	25.04%	4.01%
Per Credit (part-time)							
Tuition	\$205.60	\$215.75	\$233.10	\$240.10	\$243.90	18.63%	1.58%
Student Activity Fee	\$21.45	\$22.55	\$25.00	\$25.75	\$25.75	20.05%	0.00%
Student Center Fee	\$14.65	\$14.65	\$14.65	\$14.65	\$14.65	0.00%	0.00%
General Service Fee	\$27.75	\$28.35	\$30.90	\$32.00	\$32.00	15.32%	0.00%
Experiential Learning Fee ^[3]	\$3.00	\$3.00	\$3.25	\$3.35	\$3.35	11.67%	0.00%
Media & Technology Fee ^[4]	\$20.00	\$21.60	\$23.50	\$24.45	\$24.45	22.25%	0.00%
Facilities Fee	\$4.30	\$5.50	\$6.00	\$6.20	\$6.20	44.19%	0.00%
Capital Improvement Fee ^[5]	--	--	--	\$10.25	\$20.75	N/A	102.44%
Total:	\$296.75	\$311.40	\$336.40	\$356.75	\$371.05	25.04%	4.01%

Non-Resident	Academic Year	Academic Year	Academic Year	Academic Year	Academic Year	Percent Change	Percent Change
	2006-2007	2007-2008	2008-2009	2009-2010	2010-2011		
	\$	\$	\$	\$	\$	06/07 to 10/11	09/10 to 10/11
Annual (full-time) ^[2]							
Tuition	\$11,889.60	\$12,475.20	\$14,169.60	\$15,366.40	\$15,609.60	31.29%	1.58%
Student Activity Fee	\$686.40	\$721.60	\$800.00	\$824.00	\$824.00	20.05%	0.00%
Student Center Fee	\$468.80	\$468.80	\$468.80	\$468.80	\$468.80	0.00%	0.00%
General Service Fee	\$888.00	\$907.20	\$988.80	\$1,024.00	\$1,024.00	15.32%	0.00%
Experiential Learning Fee ^[3]	\$96.00	\$96.00	\$104.00	\$107.20	\$107.20	11.67%	0.00%
Media & Technology Fee ^[4]	\$640.00	\$691.20	\$752.00	\$782.40	\$782.40	22.25%	0.00%
Facilities Fee	\$137.60	\$176.00	\$192.00	\$198.40	\$198.40	44.19%	0.00%
Capital Improvement Fee ^[5]	--	--	--	\$328.00	\$664.00	N/A	102.44%
Total:	\$14,806.40	\$15,536.00	\$17,475.20	\$19,099.20	\$19,678.40	32.90%	3.03%
Per Credit (part-time)							
Tuition	\$371.55	\$389.85	\$442.80	\$480.20	\$487.80	31.29%	1.58%
Student Activity Fee	\$21.45	\$22.55	\$25.00	\$25.75	\$25.75	20.05%	0.00%
Student Center Fee	\$14.65	\$14.65	\$14.65	\$14.65	\$14.65	0.00%	0.00%
General Service Fee	\$27.75	\$28.35	\$30.90	\$32.00	\$32.00	15.32%	0.00%
Experiential Learning Fee ^[3]	\$3.00	\$3.00	\$3.25	\$3.35	\$3.35	11.67%	0.00%
Media & Technology Fee ^[4]	\$20.00	\$21.60	\$23.50	\$24.45	\$24.45	22.25%	0.00%
Facilities Fee	\$4.30	\$5.50	\$6.00	\$6.20	\$6.20	44.19%	0.00%
Capital Improvement Fee ^[5]	--	--	--	\$10.25	\$20.75	N/A	102.44%
Total:	\$462.70	\$485.50	\$546.10	\$596.85	\$614.95	32.90%	3.03%

GRADUATE

Resident	Academic Year	Academic Year	Academic Year	Academic Year	Academic Year	Percent Change	Percent Change
	2006-2007	2007-2008	2008-2009	2009-2010	2010-2011		
	\$	\$	\$	\$	\$	06/07 to 10/11	09/10 to 10/11
Per Credit (part-time)							
MALS /MSET /MSN /MASS ^[6]	\$449.95	472.20	510.00	525.30	\$525.30	16.75%	0.00%
MBA	\$465.85	488.90	528.00	543.85	543.85	16.74%	0.00%
Student Activity Fee	\$2.15	\$2.25	\$2.25	\$2.25	\$9.65	348.84%	328.89%
Student Center Fee	\$2.00	\$2.00	\$2.00	\$2.15	\$14.65	632.50%	581.40%
General Service Fee	\$13.30	\$13.35	\$13.55	\$13.80	\$32.00	140.60%	131.88%
Media & Technology Fee ^[4]	\$20.00	\$21.60	\$23.50	\$24.45	\$24.45	22.25%	0.00%
Facilities Fee	\$4.30	\$4.60	\$6.00	\$6.20	\$6.20	44.19%	0.00%
Capital Improvement Fee ^[5]	--	--	--	\$10.25	\$20.75	N/A	102.44%
MALS /MSET /MSN /MASS Total:	\$491.70	\$516.00	\$557.30	\$584.40	\$633.00	28.74%	8.32%
MBA Total:	\$507.60	\$532.70	\$575.30	\$602.95	\$651.55	28.36%	8.06%
Non-Resident							
Per Credit (part-time)							
MALS /MSET /MSN /MASS ^[6]	\$578.25	\$606.85	\$655.50	\$675.20	\$675.20	16.77%	0.00%
MBA	\$600.80	\$630.50	\$681.00	\$701.45	\$701.45	16.75%	0.00%
Student Activity Fee	\$2.15	\$2.25	\$2.25	\$2.25	\$9.65	348.84%	328.89%
Student Center Fee	\$2.00	\$2.00	\$2.00	\$2.15	\$14.65	632.50%	581.40%
General Service Fee	\$13.30	\$13.35	\$13.55	\$13.80	\$32.00	140.60%	131.88%
Media & Technology Fee ^[4]	\$20.00	\$21.60	\$23.50	\$24.45	\$24.45	22.25%	0.00%
Facilities Fee	\$4.30	\$4.60	\$6.00	\$6.20	\$6.20	44.19%	0.00%
Capital Improvement Fee ^[5]	--	--	--	\$10.25	\$20.75	N/A	102.44%
MALS /MSET /MSN /MASS Total:	\$620.00	\$650.65	\$702.80	\$734.30	\$782.90	26.27%	6.62%
MBA Total:	\$642.55	\$674.30	\$728.30	\$760.55	\$809.15	25.93%	6.39%

[1] The fee charges are the same for both resident and non-resident students.

[2] AY 02-03 to AY 05-06, full-time undergraduate students paid on the basis of 16 credits per semester (32 annualized) for 12 to 19 credits, inclusive.

As of Fall 2006, full-time undergraduate students pay on the basis of 16 credits per semester (32 annualized) for 12 to 18 credits, inclusive.

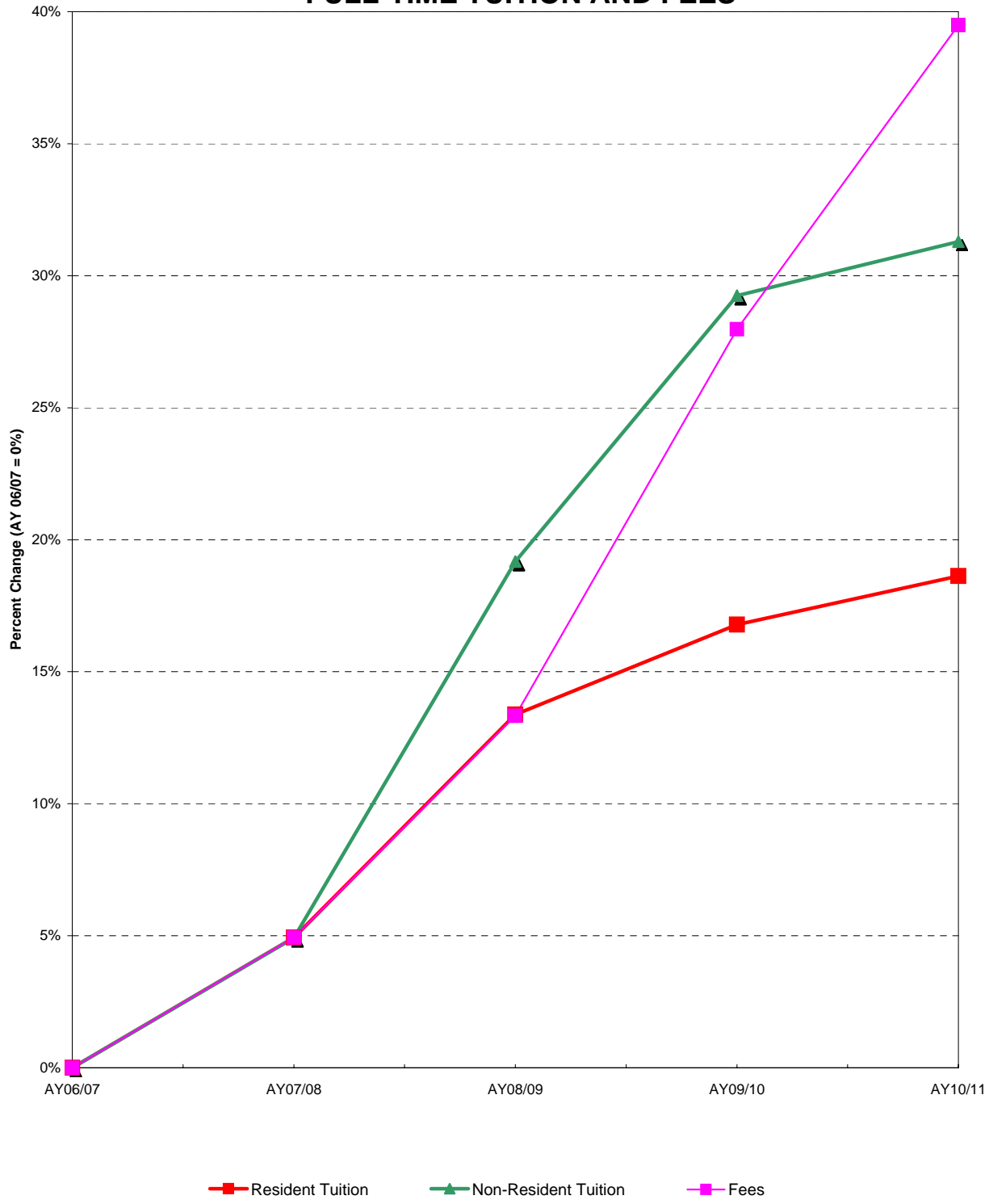
[3] Experiential Learning Fee instated Fall 2000 semester (\$1.00 per credit hour).

[4] M&T fee previously assessed as flat fee. As of Fall 2001 M&T is a tuition related fee calculated on a per credit basis.

[5] Capital Improvement Fee instated Fall 2009 semester (\$10.25 per credit hour).

[6] MSN beginning 07/08 and MASS beginning 10/11.

CUMULATIVE PERCENT CHANGE IN FULL-TIME TUITION AND FEES



OTHER STUDENT FEES

Resident & Non-Resident	Academic Year	Academic Year	Academic Year	Academic Year	Academic Year	Percent Change 06/07 to 10/11	Percent Change 09/10 to 10/11
	2006-07	2007-08	2008-09	2009-10	2010-11		
	\$	\$	\$	\$	\$		
Admission Deposit (undergrad) ^[1]	\$100.00	\$100.00	\$100.00	\$100.00	\$100.00	0%	0%
Admission Deposit (grad)	\$200.00	\$200.00	\$200.00	\$200.00	\$200.00	0%	0%
Application (undergrad)	\$55.00	\$55.00	\$60.00	\$60.00	\$60.00	9.1%	0%
Application (grad)	\$55.00	\$55.00	\$60.00	\$60.00	\$60.00	9.1%	0%
Course Fees ^[2]	\$50.00	\$50.00	\$50.00	\$50.00	\$50.00	0.0%	0%
Graduation Application Fee ^[3]	--	--	--	\$100.00	\$100.00	N/A	0%
Housing Deposit- new student	\$200.00	\$200.00	\$200.00	\$200.00	\$200.00	0%	0%
Housing Deposit- continuing student room reservation	--	--	--	--	\$500.00	N/A	N/A
ID Card Replacement ^[4] (1st replacement)	\$15.00	\$25.00	\$25.00	\$25.00	\$25.00	66.7%	0.0%
Media & Technology ^[5]	(3)	(3)	(3)	(3)	(3)	N/A	N/A
Medical Insurance ^[6]	\$136.00	\$152.00	\$158.00	\$166.00	\$250.00	84%	51%
Medical Insurance (grad) ^[6]	--	--	--	--	\$361.00	N/A	N/A
Monthly Payment Plan - Application Fee - Fall semester	\$60.00	\$60.00	\$60.00	\$60.00	\$60.00	0.0%	0%
Monthly Payment Plan - Application Fee - Spring semester	\$60.00	\$60.00	\$60.00	\$60.00	\$60.00	0.0%	0%
Orientation							
Freshmen	\$130.00	\$130.00	\$130.00	\$130.00	\$130.00	0%	0%
Transfers	\$65.00	\$65.00	\$65.00	\$65.00	\$65.00	0%	0%
Parking Fee							
Fall & Spring	\$200.00	\$214.00	\$214.00	\$214.00	\$214.00	7.0%	0%
Spring only	\$100.00	\$107.00	\$107.00	\$107.00	\$107.00	7.0%	0%
Second car decal or Replacement decal ^[7]	\$65.00	\$69.55	\$69.55	69.95 / 65.00 ^[7]	\$65.00	7.6%	0%
Dishonored Check	\$40.00	\$40.00	\$40.00	\$40.00	\$40.00	0%	0%
Redeposit Check	\$15.00	\$15.00	\$15.00	\$15.00	\$15.00	0%	0%
Student Teaching Fee	\$200.00	\$200.00	\$200.00	\$200.00	\$200.00	0%	0%
Teacher Education Practicum Fee	--	--	--	--	\$100.00		
Teacher Certification Fee	\$175.00	\$175.00	\$175.00	\$190.00	\$190.00	8.6%	0.0%
Official Transcript ^[8]	\$25.00	\$25.00	\$25.00	\$25.00	\$25.00	0%	0%

[1] Admissions deposit is folded into tuition of students accepted and enrolled: Non-refundable to applicants who do not enroll.

[2] Course Fees are supplemental charges (e.g., Lab Fee, Administrative Fee, Equipment Fee, Rental Fee, Studio Fee, Modeling Fee, and Assessment Fee) that support the instruction of specifically designated courses throughout the curriculum. The amount can range from \$15 to \$150, with most course fees being \$50.00 (except for Nursing course fees which tend to be higher). The Dean of each School or the Director of Athletics determines which courses require supplemental fees. .

[3] The Graduation Application Fee covers costs associated with the Commencement such as Senior Day, tenting the band shell and the mailing of diplomas.

[4] ID Card Replacement fees double after first replacement. AY10/11 2nd replacement is \$50, 3rd replacement is \$100.

[5] The Media & Technology fee is calculated on a per credit basis. See page G-4 for details.

[6] AY06/07-both 07/08 Medical Insurance fees are for all non-international students. AY08/09 same fee charged for resident and international students, UG and GR. AY10/11 included higher rate for GR students.

[7] Each Additional or Replacement Decal was \$65.00 for Residents and \$69.55 for Commuters in AY09/10.

[8] The Transcript Fee is a *one time* flat-fee that entitles a student to receive an *unlimited* number of *official* transcripts per career at *no additional* cost.

CHARGES FOR STUDENT HOUSING AND MEAL PLANS

Student Housing	Academic Year	Academic Year	Academic Year	Academic Year	Academic Year	Percent Change 06/07 to 10/11	Percent Change 09/10 to 10/11
	2006-07	2007-08	2008-09	2009-10	2010-11		
	\$	\$	\$	\$	\$		
<i>Garden Style Apartments</i>							
2 person/1 bedroom ^[1]	\$7,390.00	\$7,760.00	\$8,150.00	\$8,500.00	\$8,840.00	19.6%	4.0%
3 person/1 bedroom ^[2]	\$6,860.00	\$7,200.00	\$7,560.00	--	--	N/A	N/A
4 person/2 bedroom ^[3]	\$6,650.00	\$6,990.00	\$7,340.00	\$7,700.00	\$8,010.00	20.5%	4.0%
6 person/2 bedroom	\$6,120.00	\$6,430.00	\$6,750.00	--	--	N/A	N/A
<i>Bischoff (Oak) Hall</i>							
double room	\$7,220.00	\$7,480.00	\$7,860.00	\$8,200.00	\$8,530.00	18.1%	4.0%
triple room	--	--	--	\$7,550.00	\$7,860.00	N/A	4.1%
<i>Pine Hall</i>							
double room	\$6,480.00	\$6,810.00	\$7,150.00	\$7,400.00	\$7,700.00	18.8%	4.1%
<i>Laurel Hall</i>							
4 single bedrooms per unit	\$7,090.00	\$7,600.00	\$7,980.00	\$8,300.00	\$8,640.00	21.9%	4.1%
<i>Linden Hall</i>							
double room	\$6,480.00	\$6,810.00	\$7,150.00	\$7,500.00	\$7,800.00	20.4%	4.0%
<i>Mackin (Maple) Hall</i>							
double room	\$7,220.00	\$7,480.00	\$7,860.00	--	--	N/A	N/A
triple room	\$6,690.00	\$7,030.00	\$7,380.00	\$7,550.00	\$7,860.00	17.5%	4.1%
<i>The Village</i>							
single room	\$7,810.00	\$8,200.00	\$8,610.00	\$9,000.00	\$9,360.00	19.8%	4.0%
<i>The Overlook</i>							
double room	\$7,220.00	\$7,570.00	\$7,950.00	\$8,200.00	\$8,530.00	18.1%	4.0%
<i>Meal Plan</i>							
The Ultimate (unlimited)	\$2,704.00	\$2,830.00	\$2,970.00	\$3,090.00	\$3,200.00	18.3%	3.6%
The Super 14	\$2,660.00	\$2,780.00	\$2,920.00	\$3,040.00	\$3,140.00	18.0%	3.3%
Sensible 6 ^[5]	\$2,120.00	\$2,250.00	\$2,360.00	\$2,460.00	\$2,550.00	20.3%	3.7%
10 meals (Tasty 10) ^[4]	\$2,100.00	\$2,200.00	\$2,310.00	\$2,400.00	\$2,490.00	18.6%	3.8%
Laurel Hall Flex dollars ^[5]	\$800.00	--	--	\$800.00	\$800.00	0.0%	0.0%

[1] One Bedroom Apt/ Double Room [3] Two Bedroom Apt/Double Room [5] New board plan instated Fall 2006
 [2] One Bedroom Apt/ Triple Room [4] Renamed Tasty Plan, Fall 2002

SALES AND INCOME TO THE COLLEGE FROM THE CAMPUS STORE

Fiscal Year	Sales			Commission ^[1]		
	Amount	Percent Change From Previous Year	Cumulative Percent Change From 1984	Amount	Percent Change From Previous Year	Cumulative Percent Change From 1984
1984	\$744,198	N/A	0.0%	\$31,233	N/A	N/A
1985	\$692,509	-6.95%	-6.9%	\$34,421	10.21%	10.2%
1986	\$786,730	13.61%	5.7%	\$39,174	13.81%	25.4%
1987	\$902,522	14.72%	21.3%	\$48,903	24.84%	56.6%
1988	\$1,044,635	15.75%	40.4%	\$84,309	72.40%	169.9%
1989	\$1,048,231	0.34%	40.9%	\$87,628	3.94%	180.6%
1990	\$1,235,057	17.82%	66.0%	\$91,589	4.52%	193.2%
1991	\$1,500,000	21.45%	101.6%	\$120,000	31.02%	284.2%
1992	\$1,511,888	0.79%	103.2%	\$131,070	9.23%	319.7%
1993	\$1,577,806	4.36%	112.0%	\$137,003	4.53%	338.6%
1994	\$1,647,700	4.43%	121.4%	\$143,300	4.60%	358.8%
1995	\$1,718,917	4.32%	131.0%	\$154,703	7.96%	395.3%
1996	\$1,718,409	-0.03%	130.9%	\$154,694	-0.01%	395.3%
1997	\$1,810,524	5.36%	143.3%	\$162,947	5.34%	421.7%
1998	\$1,907,934	5.38%	156.4%	\$171,714	5.38%	449.8%
1999	\$2,056,818	7.80%	176.4%	\$185,114	7.80%	492.7%
2000	\$2,138,544	3.97%	187.4%	\$192,469	3.97%	516.2%
2001	\$2,523,811	18.02%	239.1%	\$222,143	15.42%	611.2%
2002	\$2,521,055	-0.11%	238.8%	\$242,232	9.04%	675.6%
2003	\$3,012,500	19.49%	304.8%	\$289,120	19.36%	825.7%
2004	\$3,056,600	1.46%	310.7%	\$299,002	3.42%	857.3%
2005	\$3,255,140	6.50%	337.4%	\$320,045	7.04%	924.7%
2006	\$3,060,360	-5.98%	311.2%	\$314,700	-1.67%	907.6%
2007	\$2,777,933	-9.23%	273.3%	\$300,000	-4.67%	860.5%
2008	\$2,960,883	6.59%	297.9%	\$303,658	1.22%	872.2%
2009	\$3,014,362	1.81%	305.0%	\$309,594	1.95%	891.2%
2010	\$2,988,374	-0.86%	301.6%	\$306,710	-0.93%	882.0%

[1] Prior to FY 06, Commission was 8.5% of sales (minus sales tax and refunds) up to \$1,000,000, and 9% for over one million dollars. As of FY 06, Commission is 10.1% of sales (minus sales tax and refunds) up to \$2,500,000, and 11.1% for over \$2,500,000.

FOOD SERVICE COMMISSION

Fiscal Year	Income ^[1]	Percent Change From Previous Year	Cumulative Percent Change From 1987
1987	\$36,538	N/A	N/A
1988	\$39,000	6.7%	6.7%
1989	\$41,147	5.5%	12.6%
1990	\$41,000	-0.4%	12.2%
1991	\$75,000	82.9%	105.3%
1992	\$85,000	13.3%	132.6%
1993	\$90,000	5.9%	146.3%
1994 ^[2]	\$66,350	-26.3%	81.6%
1995	\$63,471	-4.3%	73.7%
1996	\$60,883	-4.1%	66.6%
1997	\$69,704	14.5%	90.8%
1998	\$66,148	-5.1%	81.0%
1999 ^[3]	\$49,119	-25.7%	34.4%
2000	(\$66,349)	-235.1%	-281.6%
2001 ^[4]	\$336,802	-607.6%	821.8%
2002	\$175,765	-47.8%	381.0%
2003	\$360,934	105.4%	887.8%
2004	\$309,002	-14.4%	745.7%
2005	\$460,175	48.9%	1159.4%
2006	\$325,815	-29.2%	791.7%
2007	\$293,064	-10.1%	702.1%
2008	\$585,340	99.7%	1502.0%
2009	\$537,594	-8.2%	1371.3%
2010	\$896,751	66.8%	2354.3%

[1] Income from 8/86 to 8/90 was generated by a monthly rental fee plus 1% of the gross income over \$400,000 (not including Meal Plan). The next contract (8/90 to 8/93) included commission to the College as follows: 5% on all sales up to \$1.5 million, and 8% over \$1.5 million. There was a minimum guarantee per year for each of the three years of the contract of \$75,000, \$85,000, and \$90,000 respectively.

[2] In 9/93 the Food Service changed from DAKA to Woods. \$7,550 paid by DAKA and \$58,800 paid by Woods.

[3] Lower revenues are a result of change in accounting method.

[4] In 7/01 there was a change in contract from commission to profit and loss.

Ramapo College of New Jersey
 Capital Projects Status Report
 (As of 6/22/2010)

Project Name	BOT Approved	Project Budget (\$)	Encumbered & Expended To Date (\$)	Balance (\$)	Funding Source	Actual or Estimated Construction Start Date	Estimated Completion Date	Status
1 Electrical Distribution Upgrade	11/21/05	1,036,000	1,024,300	11,700	EFABI	3/1/2008	6/30/2010	7
2 Campus Spiritual Center	4/20/05	1,729,290	1,726,100	3,190	FR, RCR	9/30/2008	5/31/2010	8
3 Microbiology Teaching Laboratory		400,000	65,000	335,000	RCR	9/15/2010	10/31/2010	3
4 Science Research Suite (NSF Grant) - G - Building	6/19/09	228,000	228,000	-	RCR	11/1/2010	1/31/2011	6
5 Student Center Mechanical Systems Improvement	2/23/09	471,000	356,800	114,200	RCR	5/15/2011	8/31/2012	3
6 Re-Roofing/Solar Panel Installation	2/23/09	467,900	337,000	130,900	RCR	4/1/2011	8/31/2012	4
7 Mansion Landscaping Phase II	6/19/09	126,000	103,400	22,600	EFABI	11/1/2009	5/31/2010	8
8 Facility Condition Assessment/Site Survey		193,000	139,800	53,200	RCR	1/1/2009	7/31/2010	8
9 Data Recovery Center		160,000	135,000	25,000	EFA, FR, Grant	3/1/2010	7/31/2010	7
Total		4,811,190	4,115,400	695,790				

Status Code:

- 1 Concept
- 2 Architect/Engineering Consultants
- 3 Design Initiation
- 4 Design Complete
- 5 NJDCA Code Review
- 6 Construction Bidding
- 7 Under Construction
- 8 Substantially Complete
- 9 Completed and Closed Out

Funding Source Code:

- EFABI Educational Facilities Authority Bond Issue
- RCR Ramapo College Reserves
- FR Fund Raising
- GR Grant Funding